

Republic of Liberia
MINISTRY OF FINANCE AND DEVELOPMENT PLANNING

P.O. Box 10-9016
1000 Monrovia, 10 Liberia

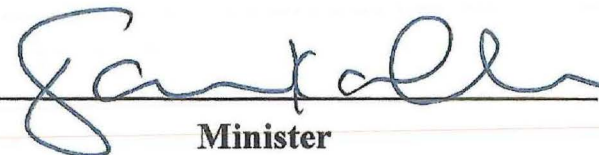
CERTIFICATE FOR CONCESSION: LIBERIA AIRPORT AUTHORITY (LAA)

In keeping with Article 88 of the PPC ACT of 2010, the Ministry of Finance and Development Planning of the Republic of Liberia hereby issues this "Certificate for Concession" to the **LIBERIA AIRPORT AUTHORITY (LAA)** the concession entity to commence the process leading to the Concession implementation for the Air Cargo Handily Operations at RIA as the project will enhance and modernize the cargo handily process at the nation international airport.

Given under my hands this 11th day of APRIL

In the year 2016

This Certificate does not grant a Concession nor is it a substitute for a Concession agreement to a third party. All applicable laws of the Republic of Liberia for granting of Concession applies notwithstanding


Minister

Liberia Airport Authority
Concession Procurement Plan (Roberts International Airport Cargo Facility Construction)
Concession Type: Build Operate Turnover (BOT)
Concession Period: 2016-2018


Concession Identification Number:

Concession Bidding Method: International Competitive Bidding (ICB)

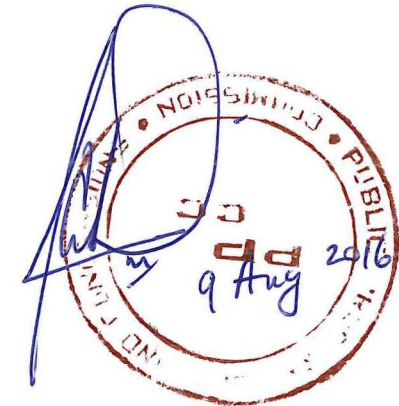
Item No.	Description of Task	Proposed Duration (Days)	Agency Responsible	Proposed Implementation Timeline (Months)																								
				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25
1.	Establishment of Entity Concession Committee																											
	Constitution of ECC by Head of Concession Entity	1	HCE																									
2.	Request for Formation of Inter-Ministerial Concession Committee																											
	Request for constitution of IMCC	1	HCE																									
	Formation of IMCC	1	President																									
3.	Preparation, Submission and Approval of Concession Procurement Plan																											
	Preparation of draft concession procurement plan	7	CE																									
	Submission of draft CPP to PPCC	1	CE																									
	Approval of draft CPP	14	PPCC																									
	Submission of CPP to IMCC for finalization and Approval	1	CE																									
	Approval of finalized CPP	14	IMCC																									
4	Preparation and Approval of Concession Bidding Document																											
	Preparation of CBD	28	CE																									
	Approval of CBD	7	IMCC																									
5.	Publication of General Notice of Investment Opportunity or Request for Expression of Interest																											
	Publication of GNOI/REOI	42	CE																									
	Deadline, submission and EOI opening	1	CE																									
	Constitution of EOI Evaluation Committee	1	IMCC																									
	Evaluation of EOI	14	CBEP																									
	Approval of EOI Evaluation report/shortlist	14	IMCC																									

Prepared by:  Date: 08/02/16
 Head of Entity Concession Unit

Date: 08/02/16

Approved by:  Date: 08/02/2016
 Chairman Entity Concession Committee

Date: 08/02/2016

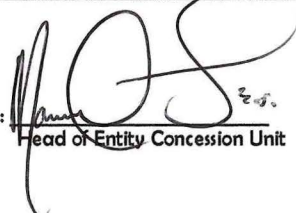


Liberia Airport Authority
Concession Procurement Plan (Roberts International Airport Runway Rehabilitation)
Concession Type: Build Operate Turnover (BOT)
Concession Period: 2016-2018

Concession Identification Number:

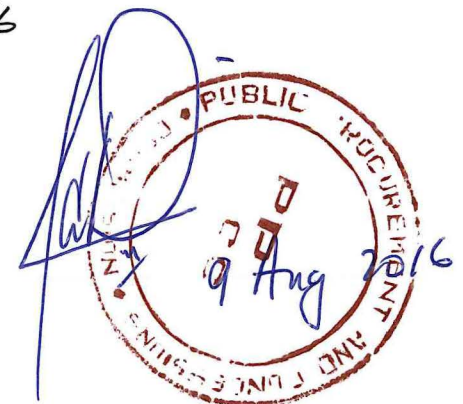
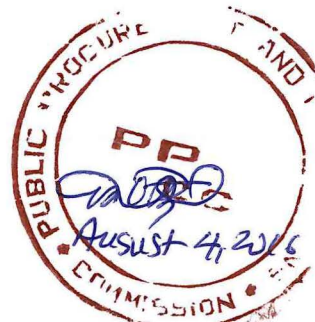
Concession Bidding Method: International Competitive Bidding (ICB)

Item No.	Description of Task	Proposed Duration (Days)	Agency Responsible	Proposed Implementation Timeline (Months)																								
				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25
6.	Request for Proposal/Invitation to Bid																											
	Invitation to bid	42	CE																									
	Bid opening	1	CE																									
	Constitute concession bid evaluation panel	1	IMCC																									
	Evaluation of bids	14	CBEP																									
7.	Due Diligence																											
	Constitution of Due Diligence Team	1	IMCC																									
	Conduct Due Diligence	14	DDT																									
	Preparation and Submission of due diligence report	14	DDT																									
	Finalization and submission of bid evaluation report	7	CBEP																									
	Approval of bid evaluation report	14	IMCC																									
8.	Negotiation																											
	Appointment of negotiation team	1	President																									
	Conduct negotiation	28	NT																									
	Preparation and Submission of due diligence report	7	NT																									
	Approval of negotiation report	14	IMCC																									
9.	Notification of PPCC																											
	Request for No Objection to award contract	1	CE																									
10.	Review and approval of Intent to award																											
	Review of concession bidding process	14	PPCC																									

Prepared by:  Date: 08/02/16
 Head of Entity Concession Unit

Approved by: 
 Chairman Entity Concession Committee

Date: 08/02/2016



Liberia Airport Authority
Concession Procurement Plan (Roberts International Airport Runway Rehabilitation)
Concession Type: Build Operate Turnover (BOT)
Concession Period: 2016-2018

Concession Identification Number:

Concession Bidding Method: International Competitive Bidding (ICB)

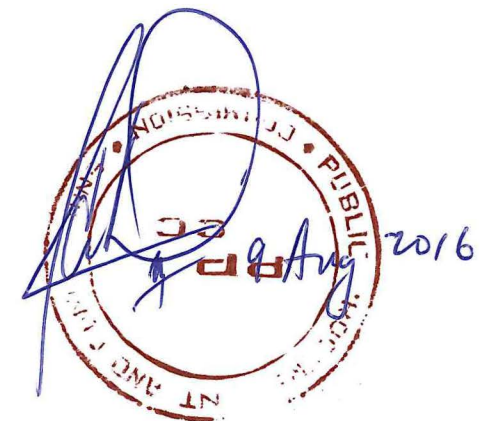
Item No.	Description of Task	Proposed Duration (Days)	Agency Responsible	Proposed Implementation Timeline (Months)																								
				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25
11.	Concession Contract Agreement																											
	Finalization of CCA	28	CE/MOJ/Bidder																									
	Approval of CCA	1	IMCC																									
	Signing of CCA	1	President																									
12.	Ratification of Concession Contract Agreement																											
	Ratification of CCA	28	Legislature																									
13.	Concession Implementation	365																										
	Grand Total Number of Days	712																										

Prepared by: [Signature]
 Head of Entity Concession Unit

Date: 08/02/2016

Approved by: [Signature]
 Chairman Entity Concession Committee

Date: 08/02/2016



Acronym	Meaning
CE	Concession Entity
ECC	Entity Concession Committee
ECU	Entity Concession Unit
IMCC	Inter-Ministerial Concession Committee
CPP	Concession Procurement Plan
CBD	Concession Bidding Document
EOI	Expression of Interest
GNOI	General Notice of Investment Opportunity
CCA	Concession Contract Agreement
DDT	Due Diligence Team
CBEP	Concession Bid Evaluation Panel

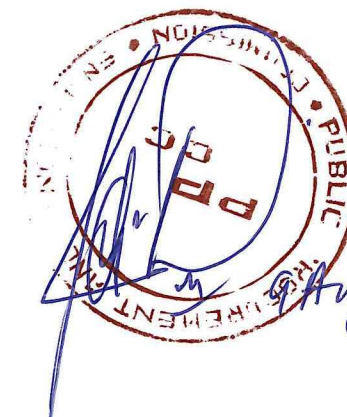
Acronym Notes

Prepared by: Mamie O. S.

Date: 08/02/16

Approved by: W. J. Green
Chairman, Entity Concession Committee

Date: 08/02/2016



9 Aug 2016